Corporate Fraud Investigation Team Progress Report April 2016 to February 2017

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REASON FOR ITEM

To inform members of the work undertaken by the Corporate Fraud Investigation Team (CFIT) for April 2016 to February 2017.

OPTIONS AVAILABLE TO THE COMMITTEE

The Committee is asked to consider and note the Corporate Fraud Investigation Team report.

INFORMATION

1. Roles and Responsibilities

The Council has a responsibility to protect the public purse through proper administration and control of the public funds and assets to which it has been entrusted. The work of the Corporate Fraud Investigation Team (CFIT) supports this by providing efficient value for money anti-fraud activities and investigates all referrals to an appropriate outcome. The Team provides support, advice and assistance on all matters of fraud risk including prevention, fraud detection, other criminal activity and deterrent measures.

Corporate Fraud Investigation Team activities since April 2016 included:

- Social Housing Fraud
- Council Tax/Business Rates inspections
- Single Person Discount (SPD)
- Residency and Verification checks
- Right to Buy investigations
- Proceeds of Crime investigations
- Housing Waiting List
- National Fraud Initiative (NFI)
- Trading Standards
- Blue Badge
- Bad debts
- Unaccompanied Asylum Seekers
- Benchmarking

2. Corporate Fraud Investigation Team Objectives

The Corporate Fraud Investigation Team aims to maximise income and reduce expenditure for the Council. The team intends to detect and prevent fraud across all Council activities and when appropriate prosecute offenders. The results of the work of the CFIT will ensure Hillingdon is able to achieve the objective of putting residents first.

3. Performance Outcomes April 2016 – February 2017

3.1 Social Housing Fraud

In October 2013 the Government passed legislation to criminalise sub-letting fraud. On conviction, tenancy fraudsters face up to two years in prison or a fine. Hillingdon will use these powers to prosecute suitable cases.

The CFIT investigates suspected cases of social housing fraud which are identified either by direct referral from Housing Officers, data matching exercises, verification and repairs visits or telephone calls to the fraud hotline. Through this work recovered properties are available to be re-let to residents in genuine housing need.

The Audit Commission, in their report 'Protecting the Public Purse 2014' estimated that nationally it costs councils on average £18,000 a year for each family placed in temporary accommodation. The target set by CFIT for 2016/17 is to recover 52 properties (1 a week). To date in 2016/17 this has been exceeded as 56 properties have been recovered.

In total since the commencement of this project in 2010 the CFIT have recovered 316 properties which using the Audit Commission calculation equates to savings of just over £5.6 million.



To promote this project the Blow the whistle on Housing Cheats poster appears in Hillingdon People and Council reception areas. This helps to generate calls to the fraud hotline. All referrals are fully investigated.

Examples of combating social housing fraud are also publicised in Hillingdon People. These articles often describe the improved quality of life for Hillingdon residents who have been allocated the tenancy of a recovered property. This generates positive feedback from residents and encourages reporting of suspected social housing fraud.

Currently Hillingdon is pursuing one case for prosecution; evidence is being gathered to establish if a prosecution would achieve a favourable outcome.

Table 1 shows the number of properties recovered monthly for this financial year and the notional savings achieved based on the Audit Commission calculation.

Table 1

Social Housing Fraud – number of properties recovered and savings achieved		
2016	Number	Savings
April	3	£54,000
May	8	£144,000
June	6	£108,000
July	12	£216,000
August	5	£90,000
September	8	£144,000
October	4	£72,000
November	4	£72,000
December	2	£36,000
January	3	£54,000
February	1	£18,000
Total	56	£1,008000

The Audit Commission estimates that every property recovered represents a saving of £18,000

Chart 1 shows the cummulative properties recovered and saving since April 2016.

Chart 1

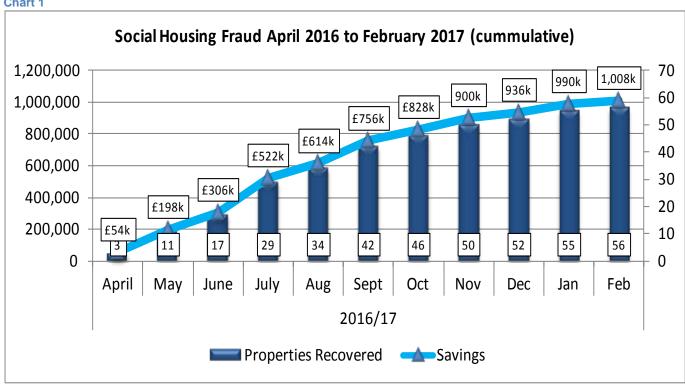


Chart 2 shows the number of properties recovered against the number of staff dedicated to this work in the CFIT.

Chart 2

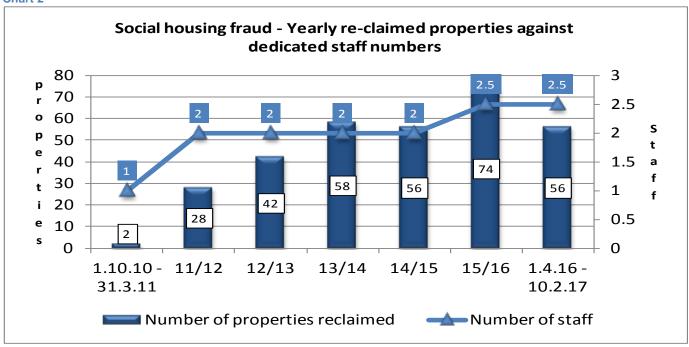


Table 2 shows a summary of the project outcomes since it commenced in October 2010 and the associated savings.

Table 2

Total Social Housing recovery and Savings since project commenced		
	Number of properties recoverd	Savings
1.10.10-31.3.11	2	£36k
2011/12	28	£504k
2012/13	42	£756k
2013/14	58	£1,044k
2014/15	56	£1,008k
2015/16	74	£1,332k
1.4.16-10.2.17	56	£1,008k
Total	316	£5,688k

In April 2016 the CFIT commenced a project in partnership with the Housing repairs service. The repairs service is required to carry out annual Gas Safety checks on all council owned properties. If they are experiencing problems gaining access cases are referred to the CFIT for further investigation. Generally, the properties that the contractor or CHO cannot gain access, have multiple household issues ranging from sub-letting, non-occupation, mental health or vulnerable persons. Some cases include residents in care or hospital. Since April 2016 this project has identified 12 cases where the property was unoccupied and was returned to the housing stock for re-allocation.

Generally the repairs service needs authority from the Court to access properties where tenants are not present. This can cost in the region of £900 and is very time consuming. Since April 2016 the CFIT through this project have cancelled 4 cases from Court saving the Council both time and money. Going forward these improved work practices should reduce the need for cases to go to Court as they will be resolved earlier.

Working closely with the Client Financiial Affairs Team the CFIT are able to share information relating to empty properties for deceased tenants. The CFIT is able to trace next of kin or Estate Trustees to assist property clearance to enable re-letting as soon as possible.

Specific estate projects have been under taken with Community Housing teams to target areas where they were experiencing difficulty with non-engagement of tenants. The CFIT has been able to run additional checks on the tenants which have established non-residency.

The CFIT continues to work closely with Social Care Mental health teams to discuss complex cases including people receiving support under the Mental Health Act. Meetings are held monthly to determine appropriate actions.

Targetted tenancy audits took place in November to specific areas where intelligence suggests breaches of tenancies may be identified. These visits were carried out with Housing colleagues who are responsible for rent collection and tenants needs.

Under the Government's National Fraud Initiative the CFIT have recently been provided with data which highlights Hillingdon tenants who may also have tenancies in other Local authorities. Work

3.2 Council Tax and Business Rates Inspections

The inspection role for Council Tax and Business Rates within the CFIT is crucial in terms of maximising the Councils revenue income.

From April 2016 to February 2017 there have been 9,375 visits. The visiting programme is very intense and officers are trained in all areas of work to ensure an efficient and planned approach to all visits.

Council Tax Inspections are generally reactive and identify the status of those claiming discounts and exemptions. Where the visit establishes the wrong amount of Council Tax is being charged the account is changed and the person re-billed.

In April 2016 the criteria for exemptions changed. Any new cases from April are only entitled to 21 days exemption rather than 6 months as previously. This change has reduced the need for repeated visits and therefore the numbers of Council Tax inspections have reduced from September 2016.

5,452 Council Tax inspection visits have been made from April 2016 to February 2017. These visits included reviews of 738 empty properties across the borough, identifying 146 as being occupied and contribution towards securing a reduction in the reported number of long-term empty homes from 463 in October 2015 to 401 in October 2016. As reducing the number of long term empty homes secures additional income for the Council through the New Homes Bonus grant, this work has secured £228k per annum for at least four years from 2017/18.

Business Rate inspection visits are carried out to check occupation status of commercial premises to ensure the Council maximises the non domestic rate revenue. Similarly, the new build visits are carried out to ensure properties are rated for domestic or business rates as soon as they are completed. It is estimated that from January 2016 to March 2017 there will be approximately 1,300 new build properties being developed in Hillingdon. This represents a significant amount of additional revenue. 3,923 visits have been made between April 2016 and February 2017 to check Business Rates and New Build Inspections.

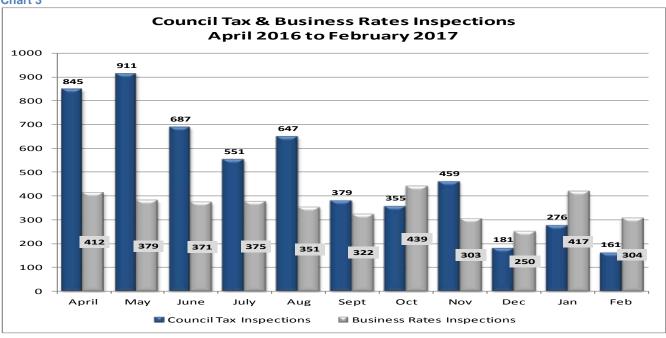
The robust visiting programme continues in 2016/17 working with internal partners such as planning to monitor new developments with the aim of maximising revenue potential. Table 3 and chart 3 show the number of visits carried out each month since April 2016.

Table 3

ounch rax and bush	ness Rates Inspections Number of Council Tax Inspections	Number of Business rates and New Build Inspections
April	845	412
May	911	379
June	687	371
July	551	375
August	647	351
September	379^{\oplus}	322
October	355	439
November	459	303
December	181	250
January	276	417
February	161	304
YTD 2016/17	5,452	3,923
Income	Increase in CT revenue	Increase in Business Rate/New Build revenue

① Change in exemptions criteria commenced

Chart 3



②Data is not specifically recorded of the increased revenue from CFIT inspections. This additional income contributes to the overall Council Tax and Business Rates revenue.

3.3 Single Person Discount (SPD)

The CFIT have been working on a project since January 2015 to identify incorrect claims for Single Person Discount. The project is producing very positive results in terms of reducing the number of SPD claims and generating additional income to the Authority. There are currently 29,532 SPD claims in Hillingdon. Since the commencement of this project SPD numbers are the lowest they have been for the last five years.

The CFIT are operating 5 work streams to match internal data sources against SPD claims.

Under the first work stream Hillingdon First card applications are automatically data matched to SPD records on a daily basis. This process establishes if more than one person is registered for a Hillingdon First card at an address where SPD is being claimed.

The second work stream concerns 'notices of the intention to marry' submitted to the Registrar's Office. Couples have to include their current residence on these applications and these details are matched to SPD claims.

The third work stream involves data matching SPD records with the Electoral register. This establishes if more than one person is registered at an address.

The fourth work stream concerns SPD reviews where visits are made to verify occupancy of a property where SPD is being claimed. Properties in the higher council tax bandings are being targeted as if these are found to be incorrect there will be a greater financial return.

A fifth work stream commenced in August 2016. This involves school places applications. Applications include household composition information and this can be data matched against SDP records.

If a suspected SPD fraud is identified the CFIT carries out additional background checks on the claimant, such as housing records, benefit records, school records and Equifax online credit reference checks. A member of the CFIT then contacts the claimant either by telephone, letter or personal visit to discuss the claim and the evidence indicating fraudulent activity. In most instances as a result of this contact, claimants choose to resolve matters swiftly and make arrangements to repay the Council any monies they have previously claimed in discount. They are keen to settle the matter and avoid any legal repercussions.

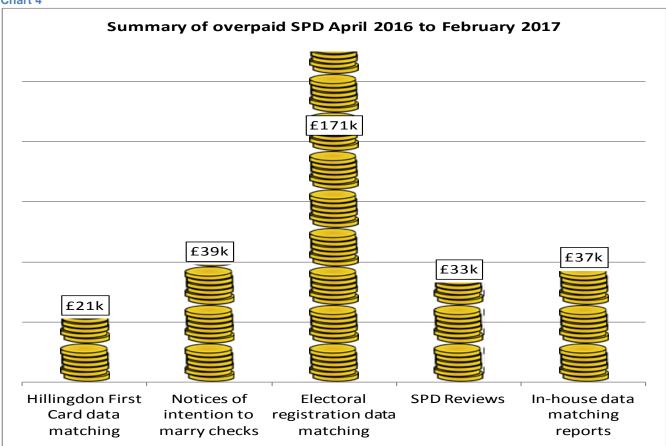
We have also run some additional in house reports to compare information on different systems. Since April 2016 the CFIT have cancelled 545 SPD claims resulting in overpayments of £301k as shown in table 4.

Table 4

Council Tax - Single Person Discount – since April 2016		
Work streams	Number of claims stopped	Overpaid SPD
Hillingdon First Card data matching	67	£21k
Notices of intention to marry checks	94	£39k
Electoral registration data matching	282	£171k
SPD reviews	36	£33k
In-house data matching reports	66	£37k
Total	545	£301k

Charts 4 and 5 show summaries of the SPD overpayments and the number of households where claims have been cancelled from the intervention of the CFIT.

Chart 4





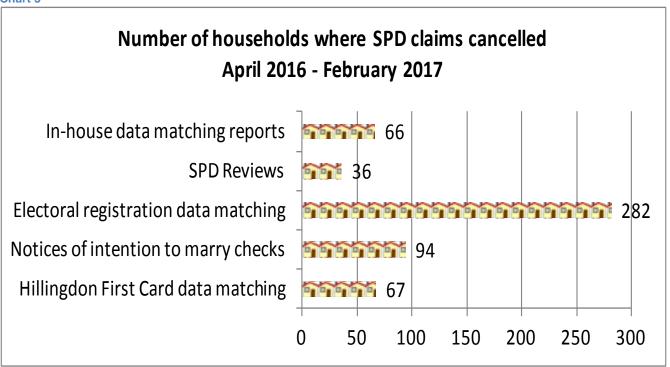
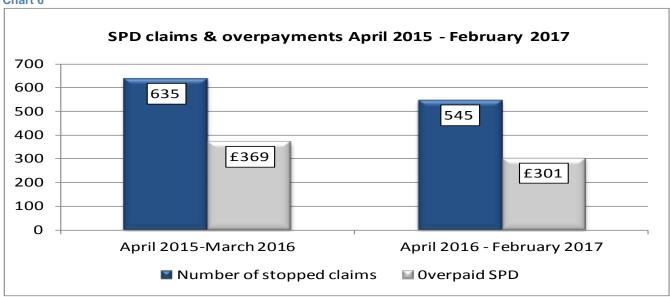


Chart 6 shows the SPD ceased claims and overpayments from April 2015. Data is for the full year in 2015/16 and for April 2016 to February 2017





In cases where there is evidence of serious fraud the CFIT will look to pursue the prosecution of the claimant.



The poster opposite appears in issues of Hillingdon People and notice boards around the Borough to raise the profile of Single Person Discount abuse.

3.4 Residency and Verification Checks

The aim of this project is to prevent false claims for housing from people that do not qualify for housing support from Hillingdon. This means people who are misrepresenting themselves as homeless and therefore do not have a genuine housing need.

Since April 2016 there have been 15 bed and breakfast accommodations recovered as they were unoccupied by clients who claimed to have been homeless.

The CFIT will continue to carry out unannounced visits to Bed & Breakfast/Temporary Accommodation to verify residency throughout the year. The average duration of a bed & breakfast placement is 23 weeks. Therefore for the 15 cancellations so far this year approximately £111k will be saved through this activity. We have also cancelled 1 other temporary accommodation following a referral from a Housing Officer.

The CFIT are working with Housing Officers to identify applicants where there is a suspicion that a fraudulent claim has been made. This could include applicants submitting false wage slips in an attempt to verify economic activity. This would indicate financial independence which is a condition for some claimants to secure a tenancy and increase welfare benefits. Another example is where people falsely claim they are being evicted from an address in Hillingdon when they have never actually been a resident at this address. They are often giving this fraudulent information to attempt to meet the 10 year residency rule. Officers from the CFIT have trained Housing Officers on the identification of possible fraudulent claims. These cases are then referred to the CFIT for investigation.

From March 2016 the CFIT have taken over the responsibility of verifying the circumstances of people on the housing waiting list prior to their imminent offer of permanent accommodation. This is to ensure they are still eligible before the offer is made. The verification process put in place by the CFIT is more robust and includes a wider range of thorough checks. These checks are being processed quicker and are now carried out within 2 days. Verifications take place over a 24 hour period 7 days a week. The service provided has been well received by residents who have been grateful for the flexibility of visit times to suit their availability. To date 1,803 verification checks have taken place. Of these 47 were found to not be eligible for housing support.

Table 4

Residency & Verification Check cancellations		
	YTD 2016/17	Savings per week
Temporary Accommodation (B&B) Cancelled	15	★£4,830
CFIT verification check cancellations	47	
Other Temporary accommodation Cancelled	1	
Total savings		£111,090

[★]Average B&B placement = 23 weeks calculates to £111,090

3.5 Right to Buy

Since April 2016 the CFIT has verified 81 Right to Buy (RTB) applications. To date as a result of these verifications 7 RTB applications have been cancelled and a further case is under investigation (Table 5). The RTB's have been cancelled for reasons of; non residency, a discrepancy about who was living in the property and funding arrangements. The total amount of discount saved from April 2016 is £709,930 The case under investigation concerns an applicant whose partner has a tenancy with a Housing Association in Ealing, this was omitted from the original application form and came to light following our routine checks. During our investigation the Ealing property was surrendered back to the Association and has now been re let to a resident with a genuine housing need. We are prosecuting the partner under the Fraud Act for failing to disclose information.

Table 5

Right to Buy Cancellations		
	Cancelled Applications	Value of discount
April 2016 to February 2017	7	£709,930
2015/16	9	£823,850
2014/15	7	£527,400

3.6 Proceeds of Crime Investigations (POCA)

The role of the Accredited Financial Investigator (AFI) is crucial in the fight against crime. The aim is not only to prosecute serious offenders but also to look at recovering additional monies where the offender has benefited financially from their crimes and a criminal lifestyle can be demonstrated.

These investigations are complex and are often challenged by the offender which results in lengthy legal processes. Therefore it may take many months for a case to reach court and a confiscation order agreed and paid. Hillingdon Council has two fully qualified AFI's based within its Trading Standards Service.

Under the Home Office Incentivisation scheme, Hillingdon Council receives 37.5% of what it recovers. Since April 2016, Hillingdon Council has received £150,943.42 in incentivisation payments. A further payment of £6,000 is due to be received on 31 March 2017. The actual amount received will be slightly less than this as the Home Office are currently top slicing all incentivisation payments in order to fund improvements to the Joint Asset Recovery Database and the Asset Confiscation Enforcement Teams.

Four cases are currently under investigation; three relate to breaches of trading standards legislation and are concerned with the supply of counterfeit goods. The fourth relates to a breach of planning control and is concerned with the unlawful subdivision of a family dwelling house into flats.

In November 2016, we successfully obtained a confiscation order in the sum of £142,490, and in February obtained a confiscation order in the sum of £100,000. Both these cases related to breaches of planning control and concerned single family dwelling houses being unlawfully converted into flats. This money is still being processed and will not be received until 2017/18.

A project team, comprising of officers from planning, trading standards, private sector housing and legal services, continues to identify and assess further suitable cases.

Table 6 shows the Confiscation Orders and the Incentivisation amount awarded to Hillingdon since 2012 against the type to fraud committed.

Table 6

Type of case	Confiscation Order amount	Incentivisation Amount (37.5%)
2012		
Benefit Fraud	£41,128.25	£15,423.09
Benefit Fraud	£65,706.32	£24,639.87
Total amount to be paid to Hillin	gdon for 2012	£40,062.96
2013		
Benefit Fraud	£4,750.00	N/A. Compensation of £4,750 to be paid from confiscation order.
Total amount to be paid to Hillin	gdon for 2013	£4,750.00
2014		
Trading Standards - unfair trading practices	£333,000.00	£124,785.00
Trading Standards - unfair trading practices	£334,000.00	£125,250.00
Trading Standards - unfair trading practices	£333,000.00	£124,785.00
Corporate Fraud	£75,536.77	£28,326.29
Planning	£170,000.00	£63,750.00
Total amount to be paid to Hillin	gdon for 2014	£466,896.29
2015		
Trading Standards - counterfeit goods	£1,894.99	£710.62
Trading Standards - counterfeit goods	£5,715.71	£2,143.39
Trading Standards - counterfeit goods	£40,000.00	£15,000.00
Total amount to be paid to Hillin	gdon for 2015	£17,854.01
2016		
Planning	£9,500.00	£3,562.50
Planning	£142,490.00	£53,433.75
Total amount to be paid to Hillin	gdon for 2016	£56,996.25
2017		
Planning	£100,000.00	£37,500.00
Total amount to be paid to Hillin	gdon for 2017	£37,500.00

3.7 Housing Waiting List

A project was set up by the CFIT in April 2015 to review the current Housing Register Waiting List, at that time there were 3,567 applications on the waiting list. The purpose of the project was to identify through checking council records, such as Council Tax information and electoral registration, people on the waiting list who were no longer entitled to Social Housing. Their circumstances had either changed or they provided false information on their application. Removing these people from the waiting list means that the Council will have accurate data relating to current social housing needs for effective forward planning.

Since the project commenced on 27th April 2015, the CFIT reviewed all cases. Cases where a change was readily identifiable were targeted for investigation and if they were no longer eligible they were removed. This has meant that 2,164 applications have been removed from the waiting list. Of these, 374 have been removed since April 2016. In the process of this exercise the CFIT has also identified 35 cases where the household has been incorrectly claiming Single Person Discount for Council Tax which totals £14.9k. This review project will be ongoing in 2016/17 to carry out enhanced checks on the remaining cases on the waiting list. At the 13th February there were 1,983 applications on the housing waiting list; this includes new people added to the list since the project began.

In November the project team began to review all Band C applications on the housing waiting list. Review forms are being sent to all relevant applicants, the returned forms are then checked, verified and assessed. The review will identify any changes in the applicant's housing need, appropriate action will be taken and the applicant's information updated. To date 289 review forms have been sent out and 112 (38%) forms have been returned. The review of the information on these forms has commenced and so far 47 (41%) applications have been closed due to no longer having a housing need. A further 36 (32%) applications qualified for a band increase.

3.8 National Fraud Initiative (NFI)

The NFI is a vital tool in combating fraud; it facilitates the integration of thousands of data sets and records across participating agencies. Hillingdon is a key stakeholder in the initiative and provides data to enable the implementation of effective measures to prevent and safeguard public funds. The CFIT has provided data to the NFI who carried out the matching process. The matched data has been received and includes the following:

- payroll
- pensions
- trade creditors' payment history and trade creditors' standing data
- housing (current tenants) and right to buy
- housing waiting lists
- housing benefits (provided by the DWP)
- council tax reduction scheme
- council tax (required annually)
- electoral register (required annually)
- students eligible for a loan (provided by the SLC)
- private supported care home residents

- transport passes and permits (including residents' parking, blue badges and concessionary travel)
- insurance claimants
- licences market trader/operator, taxi driver and personal licences to supply alcohol
- personal budget (direct payments)

The matched data is currently being reviewed by Hillingdon and the outcomes of these reviews will be included in future reports.

3.9 Trading Standards

Since April 2016, there have been 246 complaints and service requests recorded for action. This includes 8 cases of doorstep crime where elderly residents have been targeted by rogue traders, 55 complaints related to product safety, 18 to underage sales of age restricted goods such as alcohol and tobacco, and 24 to Intellectual property crime (counterfeiting). Work targeting some of our most complained about traders has also been carried out.

During this period, as part of our participation in the National Safety at Ports project for which Hillingdon receives funding from National Trading Standards, officers examined 75 consignments of imported goods at the freight sheds at Heathrow.

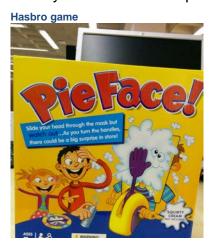
The purpose of the project is to prevent unsafe consumer goods from entering the country,

therefore stopping them before they reach the marketplace.

Unsafe electrical plug

Recent seizures include consignments of counterfeit Hasbro games, unsafe electrical hand tools and unsafe garden laser lights. All these goods will be destroyed.

The Trading Standards Service has recently participated in a London wide safety project regarding jewellery.



Several purchases of jewellery were made from a number of shops across the borough. Excess levels of lead and nickel were found in some of the jewellery purchased and investigations are continuing into these products.

In December 2016, Trading Standards Officers again worked with tobacco detection dogs in order to discover illicit tobacco being concealed on retail premises across the borough. Two convenience stores were found to be concealing illicit tobacco on the premises. The illicit tobacco has been seized and enquiries are continuing into the retailers concerned.

Officers are also investigating an online trader based in Ruislip who is allegedly selling counterfeit computer batteries to consumers across Europe. Initial enquiries reveal he has made

in excess of £250,000 from selling these batteries. A search warrant was executed in January 2017 at his home address. Large quantities of suspected counterfeit batteries were seized along with the trader's IT equipment.

Officers have continued their community work by giving a talk on doorstep crime and the work of trading standards to a group of dementia sufferers and their carers.

3.10 Blue Badge

Two targeted operations in conjunction with the police took place in May and June. A proactive operation ran in Uxbridge town centre resulted in 53 badges checked; 1 penalty charge notice (PCN) was issued. This reactive operation was run as a result of reports received from Hillingdon residents. This operation focussed on badge abuse around a local school. The key suspect was identified, a PCN was issued and the Blue Badge was seized. Further operations are planned for the new financial year.

3.11 Bad Debts

In May the CFIT began working with the Council's Specialist Recovery Team (SRT). The CFIT have taken over cases where it proves difficult to recover the debt even after bailiff involvement. The CFIT have developed a comprehensive investigations process because of their enhanced access to external systems and availability to visit 24 hours a day 7 days a week.

Since the project started in May accounts owing a total of £43k now have direct debits set in place to repay this money.

Based on the success of this project since May the CFIT have set up a project team to manage an intelligence led approach to bad debts. The team have developed a new risk assessment process to identify relevant cases. This will support case profiling, allowing the CFIT to effectively target resources to maximise revenue to the Council. This will commence in 2017/18.

3.12 Unaccompanied Asylum Seekers (UAS)

In May 2016 the CFIT was asked by the Corporate Director of Children's Social Care to work with staff to verify the circumstances of asylum seekers financially supported by social care.

To date checks have identified 42 cases for investigation saving £166k. Another 20 cases are pending further information and are likely to result in savings.

Proactive visits have also highlighted clients who were not residing in the accommodation provided and cases where subletting had been identified. Visits are being made to all asylum seekers accommodation to verify occupancy.

The CFIT is currently arranging interviews with any UAS clients who have failed to pay their rent contribution to agree a payment plan in relevant cases.

All UAS cases are being reviewed by the CFIT to ensure all welfare benefits entitlements are being realised.

All the savings we have logged are based on payments that were due to be paid for this financial year 2016/17.

3.13 Benchmarking

Benchmarking would enable an assessment of the success of fraud detection in Hillingdon and judge the performance of the CFIT. Currently there is no readily available benchmarking data as this has not been a government requirement.

The CFIT is involved with 3 projects to facilitate bench marking

The CFIT in Hillingdon invited Fraud Managers from LB Brent, LB Ealing, LB Harrow and LB Hounslow to join them in a Sharing Good Practice Group. The Group met in November. From this meeting it was apparent that Hillingdon's fraud initiatives were more developed and cover a much wider remit. Therefore Hillingdon has lead on establishing key metrics for social housing as this was the only area the other Authorities were working on. All members of the group will collect data for 2016/17 and are scheduled to meet again in April 2017 to benchmark results.

The Chartered Institute of Public Finance and Accountancy (CIPFA) are currently gathering some data from Local Authorities which will enable some benchmarking to take place. The CFIT Manager attended a meeting with CIPFA in January to discuss how this could be developed. Hillingdon represented all local authorities because Hillingdon is recognised as a leading authority in this fraud detection with extensive initiatives. At the meeting it was agreed that Hillingdon Corporate Fraud Investigation Manager and Team Managers would join a working party, managed by CIPFA, to look at practice across Local authorities and develop meaningful benchmarking processes. The first meeting with CIPFA is scheduled for the end of February 2017.

The CFIT manager is an executive member of the London Borough Fraud Investigation Group. In this role the Manager has agreement to lead a Benchmarking Group with all London Councils to agree metrics and collect data for 2016/17. This group is meeting at the end of February 2017.

Updates on benchmarking will be included in future reports.

4. CFIT Work Plan for 2017/18

The following Work Plan provides an indication of the CFIT planned work programme for 2017/18.

	What difference will this make
Housing	
Housing verifications	Allocation to residents in genuine Housing need
Bed & breakfast checks	Ensure residents eligibility to the service
Temporary accommodation	Ensure residents eligibility to the service
Social Housing Fraud	Recovery of unlawful use of Council properties
	 Allocation to residents in genuine housing need
Housing waiting list	 Ensure residents eligibility to the service, reduction in waiting list
Housing applications	 Ensure residents eligibility to the service
	 Allocation to residents in genuine Housing need
Right to Buy	 Ensure residents eligibility
Council Tax Revenue	
Single Person Council Tax	Ensure residents eligibility to the discount
Discount/Exceptions	Increased revenue
Student Council Tax discount	Ensure residents eligibility to the discount
	Increased revenue
Council tax inspections	 Increased revenue
Business rates inspections	 Increased revenue
Targeted projects	
Criminal Investigations	 Increase success across all Council prosecutions
_	through standardised and effective practice carried
	out by fully trained competent staff
Enhanced Partnership working with Immigration	Reduce misuse of public funds
Blue Badge checks	 Reduction in misuse of scheme, increase parking availability to genuine badge holders
Enhanced recruitment verification	 Suitable qualified staff recruited
	 Protect Council reputation
	 Reduction in recruitment costs
Proceeds of Crime investigations	 Increase revenue
	 Prevents future abuse
Recovery of bad debts	Increase revenue
Data matching	 Increase revenue
	 Ensure residents eligibility to services
Trading Standards investigations	 Reduction in abuse of legislation, eg selling of illegal tobacco or alcohol
Mobile working	 Improved efficiency, increased checks and investigation capacity
Cross departmental working	Ensure residents eligibility
	Increase revenue
	 Appropriate use of Council funds